

THE VANDER VEEN GROUP

Andrew J. Vander Veen, Principal



REAL ESTATE DEVELOPMENT & PROJECT MANAGEMENT CONSULTING

(845) 677-4512



- I MISSION STATEMENT
- II FOUNDER
- III SERVICES
- IV PROJECT MANAGEMENT PROCESS
- V PORTFOLIO

This section provides an overview of various projects completed under the management of Andrew J. Vander Veen during prior assignments.

- a. REDEVELOPMENT PROJECTS
- b. GROUND-UP DEVELOPMENT
- c. SPECIALITY ASSIGNMENTS
- d. RESIDENTIAL REPOSITIONING
- e. COMMERCIAL INTERIORS
- VI RECOGNITION
- VII CONTACT

The Vander Veen Group was founded by Andrew J. Vander Veen to provide comprehensive real estate development and project management consulting services. With a foundation of over twenty-two years of experience in the real estate industry, he has established a reputation as a detail-oriented professional with demonstrated results. Through experience, organization and dedication, projects are completed with precision. The Vander Veen Group is committed to providing superior service through integrity and professionalism.





Prior to forming The Vander Veen Group, Mr. Vander Veen served as Senior Vice President, Director of Construction at **SL Green Realty**, managing a staff of 15 professionals. The team executed an average capital budget of \$180MM over 400 projects annually. Notable projects completed over the past four years include the award winning \$70MM redevelopment of 100 Park Avenue, and the new ground-up flagship store for American Eagle Outfitters, which features a 20 story LED signage tower in the heart of Times Square.

Prior to joining SL Green, Mr. Vander Veen served as Director of Design and Construction for **Trizec Properties** and Director of Construction for **Aegon USA Realty Advisors**. His professional career started in Boston, as Project Manager for **Finard & Company**, a

developer and manager of commercial real estate throughout New England. Working directly for ownership throughout his career has provided expansive experience in all facets of the real estate industry. An extensive knowledge base allows for critical support to operations, leasing and legal functions.

Mr. Vander Veen holds a Bachelor of Science Degree in Civil Engineering from Michigan State University. Technical studies focused on a structural and geotechnical curriculum. With over twenty-two years of direct experience in real estate development and project management experience, a comprehensive menu of consulting services is offered by The Vander Veen Group.

The Vander Veen Group provides a comprehensive menu of consulting services with expertise in multiple sectors of the real estate market. Extensive experience in ground-up, office, retail, commercial and residential redevelopment projects provide the foundation for solid leadership in managing real estate projects of all size and types. After an initial in-depth consultation with the client, a customized scope of services is identified and developed for each project.



REAL ESTATE CONSULTING PROJECT MANAGEMENT COST MANAGEMENT Design Coordination Budget Development Feasibility Studies Permitting Strategies Financial Reporting Zoning Analysis Critical Path Scheduling Value Engineering Code Compliance Vendor Selection Procurement Underwriting Construction Management Proposal Evaluation Repositioning Contract Administration Change Order Analysis Lease Analysis · Project Close-out Financial Incentive Programs LEED Certification

PLANNING

Effective planning is the first and most critical phase of any project. Establishing goals and objectives is the starting point in developing a program to efficiently execute work within the project parameters. With targets in place, a team of qualified professionals must be carefully selected and engaged. Upon completion of conceptual design, a preliminary budget and schedule is prepared, applicable zoning and codes are reviewed and the metrics are evaluated within a business model developed for the project.

PRE-CONSTRUCTION

With conceptual design approval, the process of preparing for construction documents includes multiple tasks that must be closely coordinated.



As design documents are prepared, details must be evaluated for cost, lead time, quality and constructability. Several materials may need to be pre-purchased in order to maintain schedule. As plans evolve, budgets must be updated and value-engineering options evaluated. Bid documents are issued to pre-qualified contractors and permits secured from the appropriate agencies.

CONSTRUCTION

Maintaining continuity of the project team is essential during the construction. Regular project meetings are chaired and minutes issued carefully outlining open items, responsible parties and established time frames. Tracking the shop drawing and submission process as well as monitoring material delivery schedules are key elements to maintaining schedule. Additionally, detailed review of all requisitions and change orders are critical in managing the project financials with regular reporting. Quality inspection and safety control procedures must be maintained throughout the project.

PROJECT CLOSE-OUT

A comprehensive closeout program assures that contractual obligations are fulfilled and a complete project delivered to the client. Prompt completion of construction punch list items minimizes disruption to operations and projects a quality installation. Administrative elements such as warranties, regulatory approvals, as-built documents and operations & maintenance manuals are essential to every project.

Millions of square feet of turnkey office space delivered to hundreds of tenants.





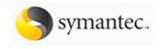






















WPP Group plc



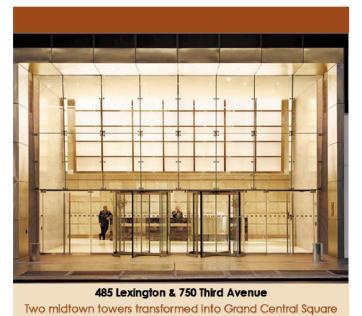




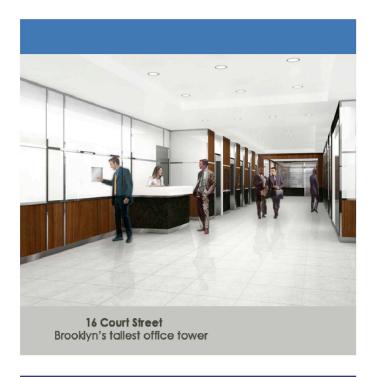


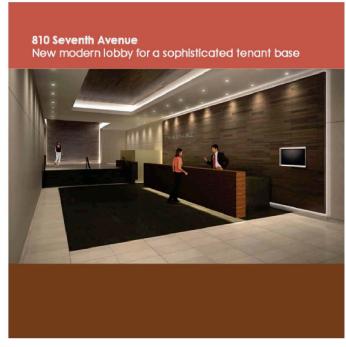


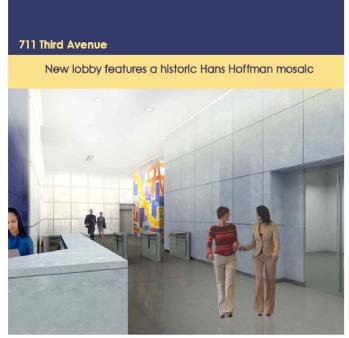


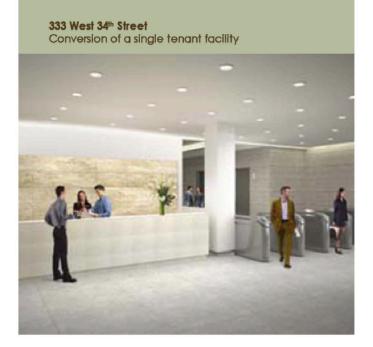


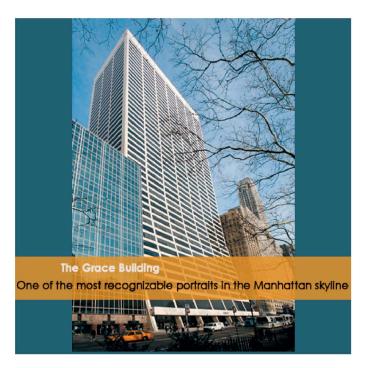


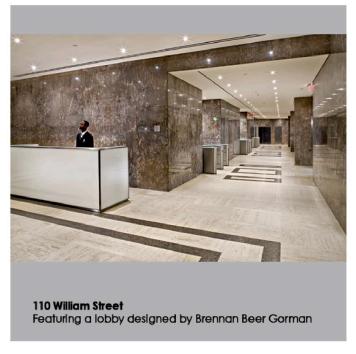








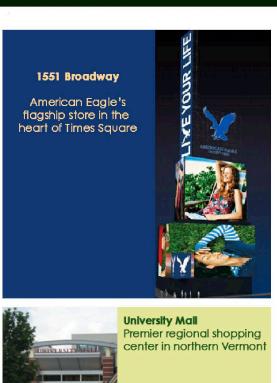


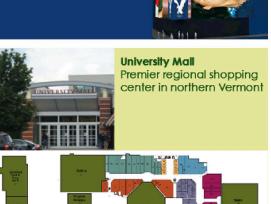






90 West Street BOMA Pinnacle Award for this Cass Gilbert landmark



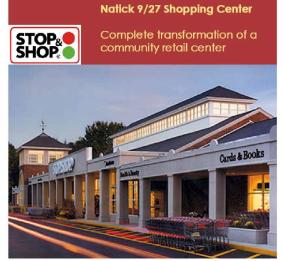


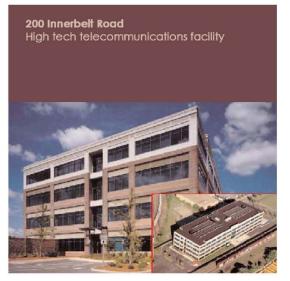






21-29 West 34th Street





SPECIALITY ASSIGNMENTS

Clock Tower Residential Conversion, Midtown, NY Residential conversion of the landmarked MetLife tower One Madison Residential Tower, Midtown South, NY Future residential tower over Madison Square Park





RESIDENTIAL REPOSITIONING

Strategic repositioning to unlock stabilized rents.

Heritage Square Hempstead, NY Fairfield Gardens Bridgeport, CT Meadow Lane Spring Valley, NY

Union Gardens Spring Valley, NY







Several projects have been recognized with industry awards including five **BOMA Pinnacle Awards** and the **Energy Star Award**.

Boma Pinnacle Award	100 Park Avenue, Midtown, NY	Pinnacle Award
NUinc	"For the third year in a row, a New York City office tower has taken hon award in the office building industry, the BOMA International TOBY Award winner was 100 Park Avenue, which competed against seven other building the honors in the Renovated Building category." 100 Park Avenue Wins BOMA International TOBY Award—Susan Piperato, NYinc - July 7, 2008	rd. This year's
The Sun	"A Park avenue tower stands corrected. () It is the great surestoration, however, to redeem the building and its entire block." A Park Avenue Tower Stands Corrected —James Gardner, <i>The New York Sun</i> - September 12, 2008	
RealEstateRama New York	"100 Park Avenue has taken home BOMA gold." SL Green wins Boma Award for best renovated building of the year 2007 —New York Real Estate Rama - March 4, 2008	
greenbuildingsNYC	"SL Green is wrapping up an 18-month, \$72 million capital i program that includes a LEED for Existing Buildings ("LEED-EB" aiming for a Silver rating from USGBC." Seeking LEED Silver, 100 Park Avenue Bucks Market, Inks Anchor Tenant—Stephen Del Percio, <i>Green Buildings NYC</i> - August 11, 2008	
Boma Pinnacle Award	485 Lexington Avenue/750 Third Avenue, Midtown, NY	Pinnacle Award
BNET	"SL Green's 485 Lexington Avenue received the Pinnacle for being Building for its work transforming the former TIAA-CREFF town leased, multi-tenanted Class A gem." BOMA shines the spotlight on Pinnacle winners—Linda O'Flanagan, Real Estate Weekly - February 11, 2009	
Boma Pinnacle Award	The Grace Building, Midtwon, NY	Pinnacle Award
REAL ESTATE WEEKLY Serving America's #1 Market	"Renovations to the Grace Building flatter its distinctive form." Renovations to the Grace Building flatter its distinctive form —Paul J. Rosen, <i>Real Estate Weekly</i> - July 18, 2001	

Boma Pinnacle Award	Newport Tower, Jersey City, NJ	Pinnacle Award
A DUB COMPANY	"Trizec Properties wins three "Building of the Year" Awards from BOI recognition is all about our people. These awards are the result teamwork, attention to detail, a standard of excellence, hard work and cle goals." Trizec Properties Wins Three ``Building of the Year" Awards from BOMA —Business Wire - March 12, 2004	of the great
Boma Pinnacle Award	90 West, Financial Disctrict, NY	Pinnacle Award
Entrepreneur	"For most of the 20th Century, 90 West Street, designed by architectural Gilbert, has been a beacon on the downtown Manhattan skyline. Today landmark is also an official New York City landmark, noted for its role traditional commerical office construction of the 19th century and the construction of the early 20th centry. And, having just completed a rimprovements program, it prides itself on meeting the needs of its attenuats." BOMA/NY Pinnacle Award winners —Entrepreneur - March 15, 2000	this skyline in bridging Gothic tower najor capital
Energy Star Award	1411 Broadway, Midtown, NY	ENERGY STAR
REAL ESTATE WEEKLY Serving America's #1 Market	"Trizec's Energy Excellence Program is particularly impressive when y the company has gathered quantifiable data to demonstrate its energy of accomplishments," said Stuart Brodsky, national manager, commerce markets, for Energy Star. Trizec takes energy savings to the next level —Real Estate Weekly - June 7, 2006	onservation
American Eagle Flagship Store	1551 Broadway, Midtwon, New York	AMERICAN EAGLE OUTHITIES
Forbes	"It will also certainly be an experience of the millions of folks who pass Crossroads of the World each year. The store/signage site is one of the —er, inescapable—in hypervisible Times Square." American Eagle Nests In Times Square —Peter Slatin, Forbes/Slatin Real Estate Report - December 5. 2007	

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